

Dorset LTD.

2026



DORSET LTD.

Contents



Welcome to the first edition of Dorset LTD, part of our annual analysis of the county's largest privately owned businesses.

This is Dorset's first appearance in our regional LTD series, and it's a timely one. The county's economy carries real weight nationally - a coastal business base built on manufacturing and marine engineering, a strong consumer heritage, and a growing pull for international investment. This report is our way of putting a number on that contribution and giving the businesses driving it the recognition they've earned.

Dorset's economy generated around £11.4bn in GDP in 2023 (the latest available ONS figure), serving a population of roughly 385,000. The depth of the county's private business base is clear from this report alone: our Top 100 spans companies from £17.1m up to £0.7bn in turnover, together employing 45,527 people. It's exactly this base of privately owned, founder-led businesses that Dorset LTD sets out to map and celebrate. Turning to our findings, Dorset's Top 100 generated £5.2bn in combined turnover last year, up 6.5% on the prior year. That growth wasn't matched across the board, however: total EBITDA fell 3.1%, employee numbers dipped 1.5%, and fixed assets were down 1.1%. Average wages rose 10.2% over the same period, reflecting continued investment in pay and talent across the county's workforce. Consumer businesses are the largest contributor by turnover (£2.5bn across 25 companies), while Manufacturing & Industrial is the largest by company count (31), reflecting the county's long-standing engineering and advanced manufacturing base. Real Estate & Construction was the standout performer on growth, with turnover up 15% and EBITDA up nearly 30% — a sharp contrast to sectors where EBITDA fell more steeply, pointing to uneven cost pressures across the county's industry mix. Geographically, activity is heavily concentrated around Poole and Bournemouth, the county's commercial centres.

Looking at our top performers by turnover growth and EBITDA margin, two sector themes stand out across both rankings. Care and healthcare providers feature heavily in both lists, pointing to sustained demand for care services across the county. Manufacturing and engineering businesses also appear consistently in both, a sign of real strength beneath Dorset's industrial base rather than one-off performance. Construction and property businesses make a strong showing too, echoing the sector-wide growth seen in our headline figures.

Dorset's international businesses are equally significant, contributing £2.6bn in combined turnover. Ownership spans 15 countries, from the US and Germany to France and Switzerland, and covers a broad mix of automotive, engineering, and consumer-facing businesses. It's a clear signal that Dorset continues to attract and retain overseas investment across a range of industries.

Finally, our congratulations to every business featured in this report. Being named among Dorset's top performers is a genuine achievement, and one that reflects the skill, resilience and ambition behind each of these businesses. We hope this report gives them, and the wider county, the recognition they deserve.



Nigel Le Bas
Corporate Finance Director



Matthew Hicken
Audit Director

DORSET LTD.

Foreword

DORSET LTD.

About

Dorset LTD is part of an annual series of business analysis by UK county which seeks to highlight and celebrate some of the county's most successful, privately owned businesses, and provide them with the recognition they deserve for their contribution to the region and wider UK economy.

We begin this report by reviewing the county's 100 largest privately owned companies, based upon turnover, providing an insight into the scale of Dorset's privately owned and PE backed business community. In analysing the financial performance of the region, we have also looked at two core metrics over 3 years:

- growth in turnover; and
- average EBITDA (earnings before interest, tax, depreciation and amortisation) margin.

We have chosen to look at these two metrics as they provide an indication of scale of the businesses in the region as well as the contribution to the economy. The report highlights the top 25 within each category, providing a yardstick against which the county can assess its economic performance, and businesses can benchmark themselves against their peers. Finally, we look at Dorset's largest international businesses who are significant contributors to the local economy.

Our methodology explained

Dorset LTD. 2026 is compiled using the most recent publicly available accounts (as of 5th May 2026) of Dorset's private businesses.

The report excludes companies that are listed, owned by listed businesses, schools, trusts, charities, and businesses that are subsidiaries of overseas companies. We have also compared our data with prior year results to provide an insight into economic trends across sectors.

Inevitably, there is an unavoidable time delay between the availability of data utilised and the ultimate presentation of this report, alongside differing year-ends to consider.

DORSET LTD.

At a glance

Turnover range

£17.1m - £0.7bn



Turnover
£5.2bn

↑ **+6.5%**
from PY



EBITDA
£354m

↓ **-3.1%**
from PY



Fixed assets
£2.4bn

↓ **-1.1%**
from PY



Long-term debt
£1.1bn

↓ **-8.1%**
from PY



Shareholder funds
£2.5bn

↑ **+8.9%**
from PY



Employees
45,527

↓ **-1.5%**
from PY

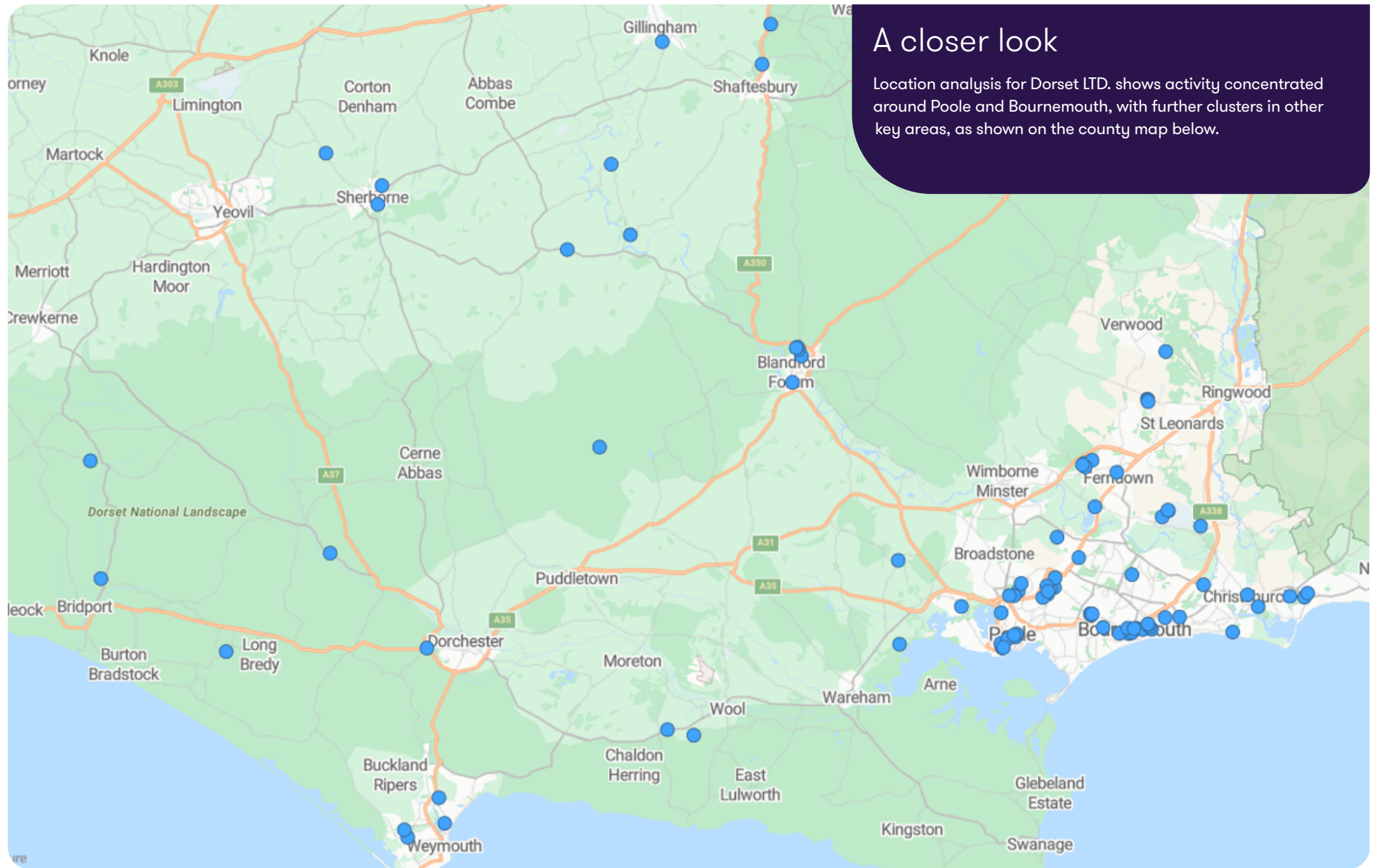


Average wages
£27k

↑ **+10.2%**
from PY

A closer look

Location analysis for Dorset LTD. shows activity concentrated around Poole and Bournemouth, with further clusters in other key areas, as shown on the county map below.



Top 100 companies

Our Top 100 list is compiled using the most recent publicly available accounts as at 5th May 2026 and is based on those businesses which are both owned and managed within the county.

01 - 20

- 01 LUSH COSMETICS LIMITED
- 02 NEW LOOK RETAILERS LIMITED
- 03 HOBBYCRAFT GROUP LIMITED
- 04 CLIPPER CG HOLDINGS LIMITED
- 05 AGINCARE HOLDINGS LIMITED
- 06 HALL & WOODHOUSE LIMITED
- 07 C.G. FRY AND SON LIMITED
- 08 HUNT'S FOODSERVICE HOLDINGS LIMITED
- 09 DEXTRA GROUP PLC
- 10 SYDENHAMS LTD
- 11 GOZNEY GROUP LIMITED
- 12 MCLEAN HOLDINGS LTD
- 13 WYATT HOMES LIMITED
- 14 MILDREN CONSTRUCTION LIMITED
- 15 LANGHAM INDUSTRIES LIMITED
- 16 HOBURNE LIMITED
- 17 NWM CONTRACTING LTD
- 18 BOURNE GROUP LTD.
- 19 288 GROUP LIMITED
- 20 JDTU HOLDINGS LIMITED

21 - 40

- 21 HASKINS GARDEN CENTRES LIMITED
- 22 SOLARPORT SYSTEMS LIMITED
- 23 MAGNA MOTOR COMPANY LIMITED
- 24 RIVENCORE GLOBAL SOLUTIONS LIMITED
- 25 CHARLES TRENT LIMITED
- 26 FORELLE GROUP LIMITED
- 27 BEYOND RETAIL LTD
- 28 POOLE BAY HOLDINGS LIMITED
- 29 MUC-OFF LIMITED
- 30 MORRIS TOPCO LIMITED
- 31 CASPIAN ONE LIMITED
- 32 G NORTHOVER HOLDINGS LTD
- 33 RED SNAPPER GROUP LIMITED
- 34 BIRCHCLAIM LIMITED
- 35 AVON MATERIAL SUPPLIES (HOLDINGS) LIMITED
- 36 PENTON SECURITIES LIMITED
- 37 MORRISH GROUP LIMITED
- 38 SALTERNS MARINA LIMITED
- 39 SUPERIOR GROUP LIMITED
- 40 RICHMOND GROUP LIMITED

41 - 60

- 41 U-DRIVE LIMITED
- 42 3LINE HOLDINGS LIMITED
- 43 JDB LINE LIMITED
- 44 LESTER ALDRIDGE LLP
- 45 ROLLALONG LIMITED
- 46 PLATINUM SKIES HOLDINGS LIMITED
- 47 FIELD INTERNATIONAL GROUP LIMITED
- 48 WATERSIDE HOLIDAY PARKS LIMITED
- 49 EUROPLACER LIMITED
- 50 CROCKWAY FARMS LIMITED
- 51 COBB FARMING LIMITED
- 52 HORTON COMMERCIALS LIMITED
- 53 KORTEXT LIMITED
- 54 FORD CE LIMITED
- 55 MPLOY STAFFING SOLUTIONS LIMITED
- 56 RELIANCE SCRAP METAL MERCHANTS (PARKSTONE) LIMITED
- 57 JOHN REID & SONS (STRUCSTEEL) HOLDINGS LIMITED
- 58 CALENDULA ASSETS LIMITED
- 59 PROJECT CERES TOPCO LIMITED
- 60 KANESBURY CARE HOLDINGS LIMITED

Top 100 companies

61 - 80

- 61 C & O HOLDINGS LIMITED
- 62 W & S WASTE MANAGEMENT LIMITED
- 63 OUTPOST VFX LIMITED
- 64 TOPS DAY NURSERY LIMITED
- 65 EIMS GLOBAL LIMITED
- 66 AVIATION & DEFENCE SPARES LIMITED
- 67 BISTECH GROUP PLC
- 68 GLOW GREEN LIMITED
- 69 HOSPITAL METALCRAFT LIMITED
- 70 BETTERMENT PROPERTIES (WEYMOUTH) LIMITED
- 71 SOUTH COAST BUILDING SUPPLIES LTD.
- 72 GREENDALE CONSTRUCTION LIMITED
- 73 VIRGINIA HAYWARD HOLDINGS LIMITED
- 74 PEARCE SEEDS LLP
- 75 ESS GROUP HOLDINGS LIMITED
- 76 PUKKA PADS 2000 LIMITED
- 77 STOCKBOUNTY HOLDINGS LIMITED
- 78 FRANCIS BUGLER LIMITED
- 79 ALTOGETHER CARE - CARE AT HOME LIMITED
- 80 WYVERN HOLDINGS LIMITED

81 - 100

- 81 CRESCENT MOTORCYCLE COMPANY LIMITED
- 82 EMBRACE TRAVEL GROUP LTD
- 83 IRACROFT LIMITED
- 84 C J COX LIMITED
- 85 M.B. CROCKER LIMITED
- 86 HARTSOFSTUR HOLDINGS LIMITED
- 87 BOWMILL ENGINEERING LIMITED
- 88 THE RIVERSIDE GROUP HOLDING COMPANY LIMITED
- 89 GREENHILL INDUSTRIAL HOLDINGS LIMITED
- 90 C3IA LTD
- 91 SHORELARK LIMITED
- 92 SARUNDS HOLDINGS LIMITED
- 93 I-KONCEPTS GROUP LIMITED
- 94 GLOSSBROOK HOLDINGS LIMITED
- 95 ABLEBOX LIMITED
- 96 METALEX HOLDINGS LIMITED
- 97 NOT JUST TRAVEL HOLDINGS LIMITED
- 98 JADE-ADEN LTD
- 99 SCA GROUP LIMITED
- 100 SPETISBURY HOLDINGS LIMITED

Sector breakdown*

Manufacturing and industrial

Turnover range
£17.6m - £86m

£	Turnover	£1bn	Change from PY +7.3%
£	EBITDA	£135m	-3.5%
👥	Employees	4,453	+3.1%
💰	Average wages	£37k	+4.6%

31 Total companies

- 10 Manufacturing
- 10 Other
- 7 Automotive
- 2 Aerospace
- 2 Energy and Environment

Business support services

Turnover range
£17.4m - £177m

£	Turnover	£481.3m	Change from PY +2.0%
£	EBITDA	£18.1m	-3.2%
👥	Employees	4,692	-2.1%
💰	Average wages	£38k	+24.2%

11 Total companies

- 8 Other
- 2 Recruitment
- 1 Professional Practices

*where 2 or more businesses featured

Sector breakdown

Consumer

Turnover range

£17.5m - £727m


Turnover

£2.5bn
Change
from PY
+2.3%


EBITDA

£88.7m
-25.2%


Employees

27,905
-2.4%
Average
wages
£22k
+7.7%
25
Total
companies

11

Retail

7

Other

4

Food and
beverage

3

Leisure

Real estate and construction

Turnover range

£17.1m - £122.6m


Turnover

£757m
Change
from PY
+15%


EBITDA

£75.8
+29.4%


Employees

1,780
+0.2%
Average
wages
£49k
+9.2%
20
Total
companies

16

Construction

4

Real estate

Sector breakdown

Technology, media and telecomms

Turnover range

£18.3m - £39.8m



Turnover

£179.2m

Change
from PY

+18.8%



EBITDA

£5m

-51.0%



Employees

1,467

-18%



Average
wages

£52k

+13.7%

7

Total
companies

4

Technology

2

Media

1

Telecomms

Private healthcare

Turnover range

£20m - £123.6m



Turnover

£167m

Change
from PY

+25.6%



EBITDA

£23m

+57.9%



Employees

4,130

+6.3%



Average
wages

£25k

+16.0%

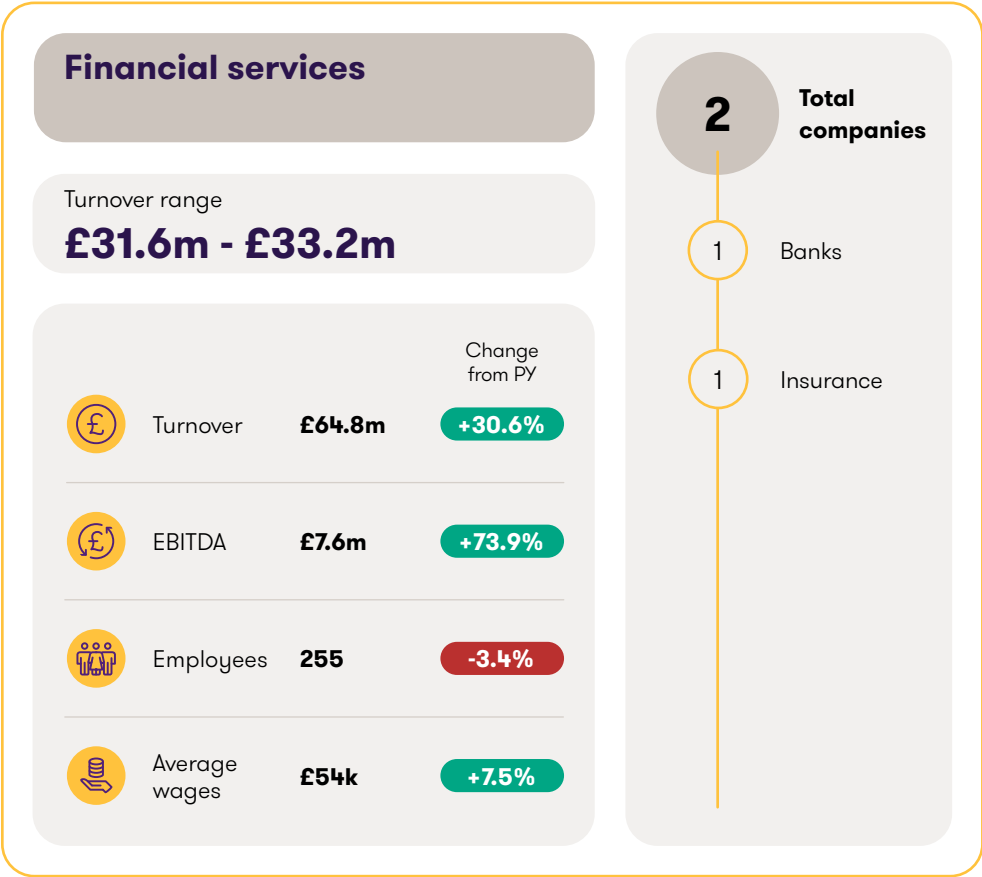
3

Total
companies

3

Healthcare
services

Sector breakdown



Fastest growing businesses by turnover growth

We review the top 25 businesses in the region based on turnover growth over a 3-year period.

01 - 15

- 01 DE LISLE PARTNERS LLP
- 02 MORRIS TOPCO LIMITED
- 03 COBB FARMING LIMITED
- 04 AGINCARE HOLDINGS LIMITED
- 05 GOZNEY GROUP LIMITED
- 06 FIELD INTERNATIONAL GROUP LIMITED
- 07 AVON MATERIAL SUPPLIES (HOLDINGS) LIMITED
- 08 777 HOTELS LIMITED
- 09 LANGHAM INDUSTRIES LIMITED
- 10 SALTERNS MARINA LIMITED
- 11 G NORTHOVER HOLDINGS LTD
- 12 HORTON COMMERCIALS LIMITED
- 13 ALTOGETHER CARE - CARE AT HOME LIMITED
- 14 SPETISBURY HOLDINGS LIMITED
- 15 CROCKWAY FARMS LIMITED

16 - 25

- 16 BETTERMENT PROPERTIES (WEYMOUTH) LIMITED
- 17 TOPS DAY NURSERY LIMITED
- 18 THAT BOURNEMOUTH COMPANY LIMITED
- 19 3LINE HOLDINGS LIMITED
- 20 BOWMILL ENGINEERING LIMITED
- 21 U-DRIVE LIMITED
- 22 ESS GROUP HOLDINGS LIMITED
- 23 HALL & WOODHOUSE LIMITED
- 24 MCLEAN HOLDINGS LTD
- 25 JDB LINE LIMITED

Fastest growing by average EBITDA margin

We also look at the 25 fastest growing businesses with the highest EBITDA (earnings before interest, tax, depreciation and amortisation) CAGR growth percentage as per their latest accounts (over a 3-year period), whereby the latest year EBITDA is greater than £1m.

01 - 15

- 01 PLATINUM SKIES HOLDINGS LIMITED
- 02 JDB LINE LIMITED
- 03 FIELD INTERNATIONAL GROUP LIMITED
- 04 RIVENCORE GLOBAL SOLUTIONS LIMITED
- 05 JOHN REID & SONS (STRUCSTEEL) HOLDINGS LIMITED
- 06 SPETISBURY HOLDINGS LIMITED
- 07 GOZNEY GROUP LIMITED
- 08 TOPS DAY NURSERY LIMITED
- 09 DE LISLE PARTNERS LLP
- 10 CROCKWAY FARMS LIMITED
- 11 C J COX LIMITED
- 12 M.B. CROCKER LIMITED
- 13 AGINCARE HOLDINGS LIMITED
- 14 ALTOGETHER CARE - CARE AT HOME LIMITED
- 15 HUNT'S FOODSERVICE HOLDINGS LIMITED

16 - 25

- 16 BOWMILL ENGINEERING LIMITED
- 17 BETTERMENT PROPERTIES (WEYMOUTH) LIMITED
- 18 SALTERNS MARINA LIMITED
- 19 777 HOTELS LIMITED
- 20 WYATT HOMES LIMITED
- 21 ABLEBOX LIMITED
- 22 SUMAC MANUFACTURING (HOLDINGS) LIMITED
- 23 ESS GROUP HOLDINGS LIMITED
- 24 LANGHAM INDUSTRIES LIMITED
- 25 BUCKLAND CARE (HOLDINGS) LIMITED

International contributors

International companies are significant contributors to the overall health of Dorset's economy. This year we're shining a spotlight on the 25 largest subsidiaries of internationally owned companies by turnover in the county.

01 - 15

- 01 MAT FOUNDRY GROUP LIMITED
- 02 MCCARTHY & STONE LIMITED
- 03 SIGMA-ALDRICH COMPANY LIMITED
- 04 YUNEX LIMITED
- 05 MISSION SYSTEMS WIMBORNE LIMITED
- 06 BLACK KNIGHT FOOTBALL CLUB UK LIMITED
- 07 OCEAN AUTOMOTIVE (HOLDINGS) LIMITED
- 08 SANDOWN MOTORS LIMITED
- 09 PENNY & GILES CONTROLS LIMITED
- 10 FARROW & BALL LIMITED
- 11 SPACE & TIME GROUP LIMITED
- 12 OSPREY EUROPE LIMITED
- 13 BINKS U.K. LIMITED
- 14 HERO UK FOODS LIMITED
- 15 MANUTAN UK LIMITED

16 - 25

- 16 ASMPT SMT UK LIMITED
- 17 DOMETIC UK LIMITED
- 18 PARAGON EDUCATION & SKILLS LIMITED
- 19 HERJAVEC GROUP LIMITED
- 20 KEITH SPICER LIMITED
- 21 PARVALUX ELECTRIC MOTORS LIMITED
- 22 ESET SOFTWARE UK LIMITED
- 23 MAGICARD LTD
- 24 VALMIERA GLASS UK LIMITED
- 25 INTERWORKS EMEA LIMITED

Total turnover

£2.6bn



USA



India



Bermuda



France



Germany



Cayman Islands



Italy



Sweden



Ireland



Canada



Switzerland



Luxembourg



British Virgin Islands



Slovakia



Denmark

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5,000+

UK employees

200+

UK partners

£759m

Turnover

23

UK offices

76,000

People worldwide

61%

FTSE 100 are non-audit clients



DORSET LTD.

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